



Huron Perth Healthcare Alliance Board of Directors Meeting

Thursday, April 4, 2024
7:00 p.m.
Clinton Public Hospital Site

MINUTES

- Present: Steve Hearn, Chair
Gary Austin (virtual), Jim Battle, Dr. Chuck Gatfield (virtual), Barry Hutton, Ron Lavoie, Dr. Kevin Lefebvre, Kathy Lewis, Joe Looby, Kerri Ann O'Rourke, Greg Stewart, Tricia Wilkerson, John Wilkinson, Andrew Williams
Mary Cardinal, Iris Michaels, Sue Davey
- Guest: Rena Spevack, Patient Partner (virtual)
- Regrets: Kim Ross Jones, Lynanne Mason, Dr. Ali Kara, Dr. Heather Percival
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1. Welcome & Call to Order

Steve Hearn, Board Chair called the meeting to order at 7:00 p.m. and quorum was confirmed.

Steve welcomed Iris Michaels as the new Vice President Performance, Finance and Digital Innovation.

The Huron Perth Healthcare Alliance (HPHA) received formal approval from the Minister of Health for the amalgamation of the four HPHA hospital corporations, effective April 1, 2024. Steve thanked the Board, Senior Team and Sue Davey for their contributions toward this important milestone for HPHA.

2. Land Acknowledgement

Kathy Lewis shared the Land Acknowledgement.

3. Patient Story

Jim Battle introduced Rena Spevack, Patient Partner and former member of the Board of Directors who shared her personal story of living organ donation to a family member. Rena explained the benefits and stressed the importance of organ and tissue donation and the impact this has on the lives of others, noting that registering to be a donor is the most important commitment that individuals can make, regardless of age and medical condition. She provided an overview of the Trillium Gift of Life Network's education program that was provided across the sites for routine notification in an effort to increase opportunities for organ and tissue donation at end of life and this as implemented April 1. Donation rates for HPHA and the province were shared; HPHA does very well. Nova

Scotia is the only province that has an opt out versus opt in process for organ and tissue donation, a debate has been ongoing for many years by provinces.

Rena left the meeting at 7:30 p.m.

4. Approval of Agenda

It was moved by Kathy Lewis, seconded by Joe Looby:

THAT the Huron Perth Healthcare Alliance Board of Directors approve the April 4, 2024 meeting agenda.

CARRIED

5. Declaration of Conflict of Interest

There was no conflict of interest declared by any members.

6. Minutes of Previous Meetings

6.1. March 7, 2024

It was moved by Tricia Wilkerson, seconded by John Wilkinson:

THAT the Huron Perth Healthcare Alliance Board of Directors approves the minutes from the meeting held March 7, 2024.

CARRIED

7. Business Arising from the Minutes

There was no business arising from the minutes.

8. Consent Agenda – Leadership Reports

It was moved by Barry Hutton, seconded by Kerri Ann O'Rourke:

THAT the Huron Perth Healthcare Alliance Board of Directors approve the April 4, 2024 Consent Agenda that included reports from the:

- **Chief Nursing Executive**
- **President & Chief Executive Officer**
- **Chief of Staff**
- **Patient & Caregiver Partners Program**

CARRIED

Discussion

- Budget Update
 - Additional one-time funding for in-year operating pressures was received for 2023/2024, reducing the deficit estimated to be \$1.5m at year-end. It is hoped/assumed that this funding will be annualized and that hospitals will receive the additional 4% increases announced in the provincial budget. No funding allocations have been provided for 2024/2025 yet.
- Mary Cardinal, Lynanne Mason and Iris Michaels were congratulated on their expanded roles in the areas of social accountability, digital innovation and system transformation and the Board looks forward to the future of the organization with this recent announcement.

- Patient & Caregiver Partner Program
 - Patient feedback was shared regarding the exceptional care received in the Clinton Inpatient Unit and the Emergency Department.
 - Quantitative metrics for feedback received (good and bad) will be provided at the June Board Meeting, along with how the organization responds to and learns from negative experiences and feedback.

9. Governance

9.1. HPHA Amalgamation Update

With the approval of the amalgamation of the four corporations of the Huron Perth Healthcare Alliance effective April 1, 2024, paperwork is being filed with the government and agreements are being updated.

9.2. Accreditation Update

Kathy Lewis and Mary Cardinal provided updates:

- Mock Survey was held in March with the governors representing the organizations.
- Teams continues to prepare for the onsite survey and a successful tracer across a number of areas was completed with the support of Donnalene Tuer Hodes.
- Final Survey schedule has been received and participants are being scheduled.
- One award will be presented to the collaborative.
- Collaborative accreditation is an opportunity to learn, make system improvements, improve transitions of care across partners and raise the bar for quality across Huron Perth.

9.3. HPHA Governance Policies

Andrew Williams presented policies that have been updated to align with harmonized policies of the Huron Perth & Area Ontario Health Team. Minor changes were suggested and will be incorporated into the final policies.

It was moved by John Wilkinson, seconded by Kathy Lewis:

THAT the Huron Perth Healthcare Alliance Board of Directors approves the revisions and adoption of the following policies:

- **Nomination Process for Board of Directors**
- **Board Evaluation**

CARRIED

9.4. Medical Advisory Committee

Dr. Lefebvre presented the report from the meeting held on March 28, 2024 for information. Recruitment successes include:

- Ophthalmologist to start later in the year bringing the complement to 2 with a goal of 3.
- Practice Ready Ontario – One physician for Clinton has accepted an offer to join the group.
- Radiologist will join July 1st.
- Paediatrician recruited.

The Credentials Committee has reviewed and eliminated the policy that requires physicians aged 70 to undergo an assessment by their family doctor.

There was extensive discussion regarding the Health Information System Renewal project. The Evaluation Team continues their extensive and thorough review of both London Oracle Health and Meditech Expanse. As this will be a huge capital and ongoing expense for the Huron Perth Healthcare Alliance, funding opportunities to implement and sustain the system are being reviewed, including discussions with the hospital foundations. Plans are to make a decision this fiscal year. It was noted that Ontario Health's priority to remove barriers and develop solutions that allow different systems to talk to each other is important for patients and healthcare providers.

9.5. Huron Perth & Area Ontario Health Team Update

The latest newsletter was included in the package. Ontario Health Teams (OHT) are currently responding to the proposed designation requirements for OHTs under the *Connected Care Act*. Funding was received for Mobile Primary Care for eight Family Health Teams in Huron Perth to care for unattached patients. The Congestive Heart Failure Project has received recurring funding, although not near what is required. There was discussion about current ongoing OHT projects and their bandwidth to consider and support new priority projects for the OHT such as wound care.

10. HPHA Commitments to Our Communities – 2024/2025

Andrew Williams provided the Board with an overview of the draft proposed organizational priorities, goals and objectives for the Huron Perth Healthcare Alliance (HPHA) Commitments to Our Communities for 2024/2025.

A refresh of the oversight document will also be completed, building in system transformation, digital innovation and social accountability. This will be launched at the HPHA's Annual Meeting in June.

It was moved by John Wilkinson, seconded by Kerri Ann O'Rourke:

THAT the Huron Perth Healthcare Alliance Board of Directors endorses in principle the 2024/2025 Commitments to our Communities and asks leadership to further review and finalize.

CARRIED

11. In-Camera Session

11.1. Motion to Move to In-Camera Session

It was moved by Kerri Ann O'Rourke, seconded by John Wilkinson:

THAT the Huron Perth Healthcare Alliance move in-camera at 9:00 p.m.

CARRIED

11.2. Motion to Move out of In-Camera Session

It was moved by Kerri Ann O'Rourke, seconded by Tricia Wilkerson:

THAT the Huron Perth Healthcare Alliance move out of the in-camera session at 9:12 p.m.

CARRIED

11.3. Report from In-Camera Session

During the In-Camera Session the Board received a labour relations update a report from the Medical Advisory Committee.

12. Directors Comments/Roundtable

- Recruitment is underway for community members for:
 - Board of Directors (2).
 - Board Committee members from each of the four hospital catchment areas (12).
- Let Sue Davey know about interest in 2024/2025 Board Officer position(s) and Board Committee membership.

13. Next Meeting

- Huron Perth Healthcare Alliance (HPHA) Board of Directors
 - June 6, 2024 @ 7:00 pm – HPHA Stratford General Hospital Site

14. Adjournment

The meeting was adjourned on a MOTION by Joe Looby at 9:25 p.m.